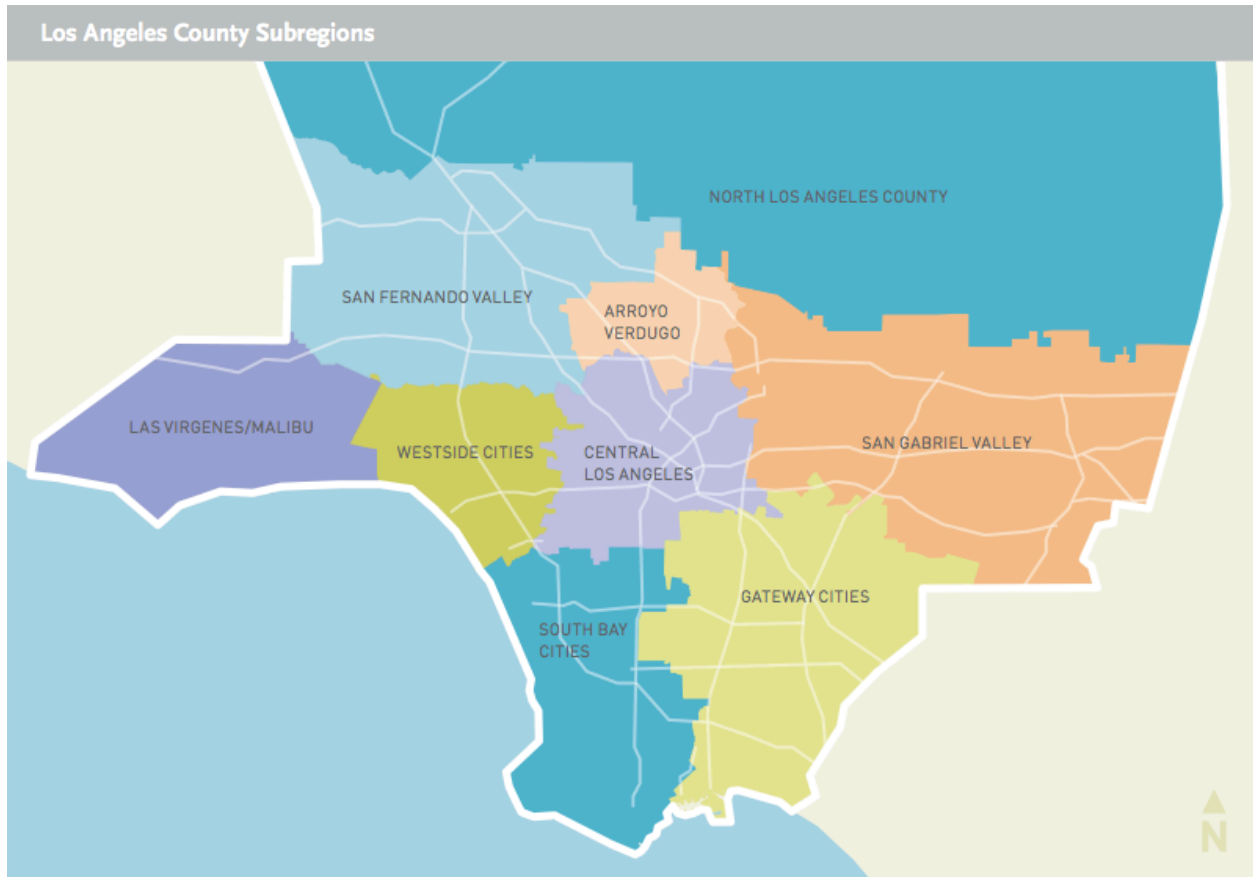


Council of Governments/Subregions Resource Manual

Multiyear Subregional Programs

2017-2018



Jessica Meaney, Executive Director, Jessica@investinginplace.org
Naomi Iwasaki, Deputy Director, Naomi@investinginplace.org
Amanda Meza, Advocacy and Policy Associate, Amanda@investinginplace.org

September 18, 2017
www.investinginplace.org
#COGForum

Dear friends, peers, and colleagues,

We hope you, your staff, and partners find this Council of Governments/Subregions Resource Manual helpful. The focus of this manual is the new Measure M Multiyear Subregional Programs (MSPs)

The MSPs are a brand new \$10 billion dollar discretionary transportation funding program for Los Angeles County. Before the funding can begin to flow, Metro must adopt administrative procedures that determine how the programs will work, including public participation requirements, performance metrics, and how the 5-year work plans will be developed.

We've designed this manual to help inform these discussions and subsequent decisions. The MSPs are one of the largest sources of funding in all of Measure M for first and last mile improvements, safe routes to school, sidewalks, bicycles lanes, and other multi-modal projects. These projects can strengthen transportation options for all, especially for those without access to a vehicle for the trip. We welcome the opportunity to work with all interested stakeholders to shape a brand new regional funding stream that can bring critical improvements to local communities.

In this manual, you will find:

- Page 1** - Agenda 09/18 - Council of Government/Subregions Forum
- Pages 2-6** - List of Attendees 09/18 – Council of Government/Subregions Forum
- Pages 7-10** - Multiyear Subregional Programs Table and Context
- Pages 9-20** - Background: Survey Results – 9 COGs/Subregions
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 - Page 12** - Central Los Angeles
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My hope and vision is that you can count on Investing in Place as a **resource** and **partner** in your work and advocacy. Please feel free to contact my staff or me anytime for questions or recommendations — jessica@investinginplace.org or (213) 210-8136.

Sincerely,



Jessica Meaney
Executive Director
Investing in Place

Agenda

Council of Governments/Subregion Forum

@ California Endowment

Redwood Room

September 18, 2017

2:30-4:15PM

2:30-3:00PM: Welcome - Jessica Meaney, Executive Director, Investing of Place

- Why This Matters - **Councilmember Lindsey Horvath, West Hollywood**
- What is a COG 101 - **Naomi Iwasaki, Deputy Director, Investing in Place**

3:00-3:45PM: COG Panels

- South Bay Cities – Success in program administration
 - COG Vice Chair and Transportation Chair –
Councilmember Christian Horvath, Redondo Beach
 - COG Executive Director **Jacki Bacharach**
- San Gabriel Valley – What collaboration should be expected from COGs and community groups/members
 - COG Director of Transportation Planning, **Mark Christoffels**
 - Bike SGV Executive Director, **Wes Reutimann**
 - San Gabriel Mountains Forever Executive Director - **Belinda Faustinos**

3:45-4:15PM: Group Discussion

4:15PM-5:00: Adjourn to hosted reception

Thank you to our sponsors:



9/18 List of Attendees

	First Name	Last Name	Company/Organization	Job Title
*	Al	Austin	City of Long Beach	Councilmember, District 8
*	Denise	Diaz	City of South Gate	Councilmember
*	John	Fasana	Metro/City of Duarte	Director/Mayor Pro-Tem
*	Lindsey	Horvath	City of West Hollywood	Councilmember
*	Christian	Horvath	City of Redondo Beach	Councilmember
*	Karina	Macias	City of Huntington Park	Councilmember
*	Victoria	Martinez	City of El Monte	Councilwoman
*	Jeannine	Pearce	City of Long Beach	Councilmember, District 2
*	Meghan	Sahli-Wells	Culver City	Councilmember
*	Jess	Talamantes	City of Burbank	Councilmember
*	Brent	Tercero	City of Pico Rivera	Councilmember
C/S	Jacki	Bacharach	South Bay Cities COG	Executive Director
C/S	John	Bwarie	San Fernando Valley COG	Executive Director
C/S	Mark	Christoffels	San Gabriel Valley COG	Director of Transportation Planning
C/S	Marisa	Creter	San Gabriel Valley COG	Assistant Executive Director
C/S	Terry	Dipple	Las Virgines-Malibu COG	Executive Director
C/S	Yvette	Kirrin	Gateways Cities COG	Transportation Engineer
C/S	Brian	Kuhn	North County Transportation Commission	Secretary
C/S	Nancy	Pfeffer	Gateways Cities COG	Director of Regional Planning
C/S	Seleta	Reynolds	City of LA Department of Transportation	General Manager
C/S	Ann	Wilson	Arroyo Verdugo Communities JPA	Executive Director
M	Abdollah	Ansari	Metro	Senior Executive Officer
M	Mike	Bohlke	Metro	Board Deputy to Mayor James Butts
M	Carrie	Bowen	Metro/Caltrans District 7	Director/District Director for LA and Ventura
M	Robert	Calix	Metro	Senior Manager
M	Jacquelyn	Dupont-Walker	Metro	Director
M	Michael	Ervin	LA County Supervisor Janice Hahn	Assistant Transportation Deputy
M	Javier	Hernandez	LA County Supervisor Hilda Solis	Transportation Deputy
M	Kalieh	Honish	Metro	Executive Officer
M	Marie	Kim	Metro	Manager, Budget
M	Young-Gi	Kim Harabedian	LA County Supervisor Janice Hahn	Senior Transportation Deputy
M	Luke	Klipp	Office of Mayor Robert Garcia	Metro Board Deputy
M	Therese	McMillan	Metro	Chief Planning Officer
M	Doug	Mensman	LA City Council District 2, Paul Krekorian	Director of Transportation
M	Madeleine	Moore	Metro Vice Chair, LA County Supervisor Kuehl	Deputy for Special Projects
M	Isidro	Panuco	Metro	Manager
M	David	Perry	L.A. County Supervisor Kathryn Barger	Transportation Deputy

9/18 List of Attendees

	First Name	Last Name	Company/Organization	Job Title
M	Manjeet	Ranu	Metro	Senior Executive Officer
M	Daniel	Rodman	Office of Mayor Eric Garcetti	Transportation Manager
M	Sharon	Weissman	Office of Mayor Robert Garcia	Senior Advisor - Transportation
S	Nicole	Bernson	LA City Council District 12, Mitchell Englander	Chief of Staff
S	Antonio	Chapa	LA County Supervisor Hilda Solis	Southeast LA District Director
S	Kristen	Gordon	LA City Council District 8, Marqueece Harris-Dawson	Economic Development Deputy
S	Nathan	Holmes	LA City Council District 15, Joe Buscaino	Planning Deputy
S	Karly	Katona	LA County Supervisor Mark Ridley-Thomas	Associate Chief Deputy
S	Josh	Kurpies	Assemblymember Richard Bloom	District Director
S	Derrick	Mims	Assemblymember Reginald Jones-Sawyer	District Director
S	Waqas	Rehman	LA County Supervisor Hilda Solis	Special Projects Deputy
IIP	Naomi	Iwasaki	Investing in Place	Deputy Director
IIP	Jessica	Meaney	Investing in Place	Executive Director
IIP	Amanda	Meza	Investing in Place	Advocacy and Policy Associate
	Mervin	Acebo	Amma Transit Planning	Planning Specialist
	America	Aceves	Proyecto Pastoral	Community Organizer
	Leeor	Alpern	South Coast Air Quality Management District	Senior Public Information Specialist
	Jessica	Arden	Westlake Village	City Engineer
	Jean	Armbruster	LA County Department of Public Health	Director, PLACE Program
	Kiyana	Asemanfar	For Our Future	Political Organizer
	Jonathan	Ayon	Thai Community Development Center	Community Organizer
	Tafarai	Bayne	CicLAvia	Chief Strategist / City Commissioner (DOT)
	Lana	Borsook	Lana Borsook Law	Lawyer
	Eric	Bruins	Bruins Policy Solutions	Principal
	Tamika	Butler	LA Neighborhood Land Trust	Executive Director
	Javiera	Cartagena	Southern California Association of Governments	Regional Affairs
	Vanessa	Carter	USC Program for Environmental + Regional Equity	Senior Data Analyst and Writing Specialist
	Jane	Chan	City of Culver City	Management Analyst
	Diana	Chang	City of Culver City / Culver CityBus	Transportation Planning Manager
	Ray	Cheung	City of LA Department of Transportation	Executive Fellow
	Darin	Chidsey	Southern California Association of Governments	Chief Operating Officer

9/18 List of Attendees

	First Name	Last Name	Company/Organization	Job Title
	Jennifer	Cohen	City of Los Angeles Department of Transportation	Director of Governmental Affairs
	Will	Conlu		Product Designer
	Emilia	Crotty	Los Angeles Walks	Executive Director
	Heather	Deutsch	Alta Planning + Design	Planning Associate
	David	Diaz	Day One	Social Innovation Director
	Mark	Dierking	Metro	Community Relations Manager
	KeAndra	Dodds	Enterprise Community Partners	Senior Program Director
	Sarah	Dominguez	Southern California Association of Governments	Associate Regional Planner
	Angela	Driscoll	LA County Department of Public Works	Government Relations
	Leanne	Drogin	First 5 LA	Community Relations Manager
	Matthew	Dubiel	LA County Department of Public Works	Senior Civil Engineer
	Clare	Eberle	Council District 14	Planning Deputy
	Norman	Emerson	Emerson & Associates	Principal
	Belinda	Faustinos	San Gabriel Mountains Forever	Executive Director
	Winnie	Fong	Estolano LeSar Perez Advisors, LLC	Senior Associate
	Rodrigo	Garcia	Alta Planning + Design	Senior Planner
	Jennifer A.	Gill	LA Bicycle Advisory Council	Vice Chair
	Roubik	Golanian	City of Glendale	Public Works Director
	Claudia	Goytia	American Heart Association	Government Relations Director
	Melissa	Guerrero	Trust for Public Land	Project Manager
	John	Guevarra	First 5 LA	Program Officer
	Luis	Gutierrez	LURN	Director of Policy and Research
	Nick	Hare	cue career	CEO
	Malcolm	Harris	T.R.U.S.T. South LA	Director of Programs and Organizing
	Khalilha	Haynes	Climate Resolve	Program Assistant
	Richard	Hernandez	Disabled Resources Center, Inc.	Systems Change Advocate
	Jennifer	Hopson	AARP	Associate State Director, Community
	Matt	Horton	Milken Institute	Associate Director
	Patty	Jausoro	Silver Lake Neighborhood Council.	Board Member
	Jorelle	Javier	LA Conservation Corps	Transition Coordinator
	Derek	Jones	Realize Ventures	Managing Director
	Alison	Kendall	Kendall Planning + Design	Architect
	Naria	Kiani	Kounkuey Design Initiative	Planning Associate
	Elaine	Kunitake	LA County Public Works	Senior Civil Engineer
	Katie	Kurutz	First 5 LA	Communications Specialist
	Alexis	Lantz	LA County Department of Public Health	Policy Analyst

9/18 List of Attendees

	First Name	Last Name	Company/Organization	Job Title
	Jim	Lee	Developer	Principal
	Daniel	Lee	James Lawson Institute	Project Manager
	Dean	Lehman	Los Angeles County Public Works	Assistant Deputy Director
	Bryn	Lindblad	Climate Resolve	Associate Director
	Monique	Lopez	LA County Bicycle Coalition	Deputy Executive Director of Advocacy
	Ray	Lopez Chang	LAUSD, Office of Board President Ref Rodriguez	Field Deputy
	Noemi	Luna	MBI	Project Manager
	Megan	McClaire	Advancement Project California	Director of Health Equity
	Ron	Milam	Los Angeles Funders' Collaborative	Coordinator
	Michele	Montano	North East Trees	Project Manager/Landscape Designer
	Claudia	Monterrosa	Housing + Community Investment Development - LA	Director, Public Policy & Research
	Fabiola	Montiel-Tellez	First 5 LA	Manager, Community Relations
	Nina	Moskol	Santa Clarita Valley Bicycle Coalition (LACBC)	Chairperson
	Deborah	Murphy	Los Angeles Walks	Chief Strategist
	Hector-Alessandro	Negrete	East Yard Communities for Environmental Justice	Development and Communications Coordinator
	Lyndsey	Nolan	LA County Bicycle Coalition	Policy Coordinator
	Hilary	Norton	Fixing Angelenos Stuck in Traffic	Executive Director
	Lilly	O'Brien	City of LA Department of Transportation	Deputy, Communications and External Affairs
	Y	Ortiz		Media
	Bill	Pagett	Willdan Engineering	Senior Vice President
	Andrew	Pasillas	Safe Routes to School-National Partnership	Regional Policy Manager
	Antoine	Perkins	HV	Finance Director
	Miguel	Perla	Miguel Perla Consulting	Principal
	Stephanie	Ramirez	AARP	Associate State Director, Community
	Miguel	Ramos	LA County Department of Public Health	Outreach Coordinator
	Tom	Reilly	City of Santa Clarita	Trails and Bikeways Planning Administrator
	Amira	Resnick	Alliance for a Healthier Generation	Project Manager, Strategic Partnerships
	Wesley	Reutimann	BikeSGV	Executive Director
	Ben	Russak	Liberty Hill	Senior Policy Analyst and Program Manager
	Bill	Sadler	Public Health Alliance of Southern California	Project Manager
	Georgina	Serrano	T.R.U.S.T. South LA	Membership Organizer
	Kevin	Shin	Walk Bike Long Beach	Co-Director
	Sharlene	Silverman	Arup	Associate Principal

9/18 List of Attendees

	First Name	Last Name	Company/Organization	Job Title
	Bridget	Smith	City of LA Department of Transportation	Chief of Staff
	Robert	So	Caltrans District 7	Deputy District Director
	Gil	Solomon	Gil Solomon, M.D.	Alternative Transportation Advocate
	Audrey	Stanton		Self Employed
	Francie	Stefan	City of Santa Monica	Mobility Division Manager
	Michael	Swords	Los Angeles Cleantech Incubator (LACI)	VP Government Relations
	Vanessa	Thompson	Arup	Civil Engineer
	Olina	Wibroe	Office of Senator Ben Allen	District Representative
	Robert	Wong	Caltrans-Planning-Local Assistance	Acting Chief
	Dorothy	Wong	TEAM SoCalCross / Altadena Town Council	Director / Town Member
	Jerard	Wright	BizFed	Policy Manager
	Gregory	Wright	Encounter L.A.	Participant
	Thomas	Yee	LA THRIVES	Initiative Officer
	Kaitlyn	Zhang	Culver CityBus	Management Analyst

KEY

- * Elected Officials
- C/S Council of Government/Subregion staff
- M Metro Staff
- S Elected Official staff
- IIP Investing in Place staff

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What is the Multi-Year Subregional program (MSP)?

MSP is a \$10 billion allocation out of Measure M's capital funds that will be divided amongst the nine Countywide subregions to create transportation programs that will lead to local transportation projects. It is one of the largest sources of discretionary funding from Measure M.

Where does the money come from?

Measure M has over half of funds allocated to capital expenditures, such as Transit and Highway (which includes Active Transportation and Goods Movement). MSP funds come from this allotment of capital funds.

What can it be used for?

The MSP is a series of programs with dedicated funding, determined by each of the nine subregions. Within these programs, subregions and their governing bodies are able to use the dedicated funding to implement real transportation improvement projects.

Example: A subregion may have a program for "BRT and First/Last Mile Solutions," funded at \$1M. Eligible projects that can be funded from this program could include, but not be limited to, bus-only dedicated lanes, pedestrian safety improvements, or bicycle facilities.

Why is this important?

The LA region has never had such a large (\$10 billion) and discretionary funding source to meet regional goals and also serve local community needs. Over \$2.5 billion of these funds could be ready to spend by summer 2018.

To ensure projects funded by programs within the MSP meet the needs of our key communities, stakeholders can work closely with members of the Policy Advisory Council (PAC), formed to guide Measure M and LRTP investments.

PAC contacts can be found in Appendix A of this Investing in Place COG manual.

Measure M Program Funding total (in millions)

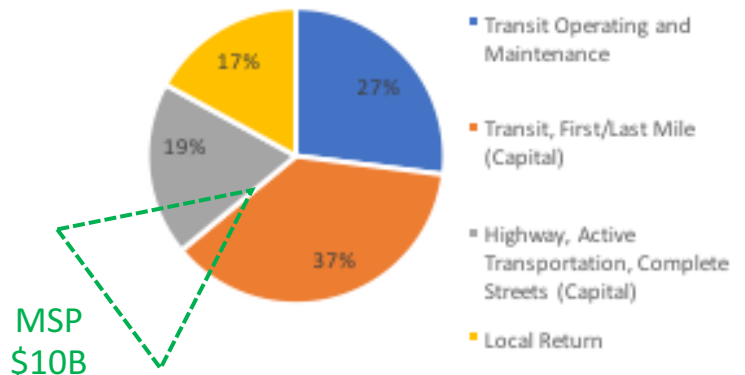


Diagram for illustrative purposes only.

Measure M Subregional Programs

(Compiled by Investing in Place, January 2017)

Subregion	Multi-Year Subregional Program	Measure M \$\$	Start	End	Total
Arroyo Verdugo	Active Transportation Projects	\$136,500	FY 2033	FY 2057	\$1,390,700
	Arroyo Verdugo Projects to be Determined	\$110,600	FY 2048	FY 2057	
	Goods Movement Projects	\$81,700	FY 2048	FY 2057	
	Highway Efficiency, Noise Mitig. and Arterial Projects	\$602,800	FY 2048	FY 2057	
	Modal Connectivity and Complete Streets Projects	\$202,000	FY 2018	FY 2057	
	Transit Projects	\$257,100	FY 2018	FY 2057	
Central LA	Active Transportation, 1st/Last Mile, & Mobility Hubs	\$215,000	FY 2018	FY 2057	\$1,812,000
	BRT and 1st/Last Mile Solutions e.g. DASH	\$250,000	FY 2048	FY 2057	
	Freeway Interchange and Operational Improvements	\$195,000	FY 2048	FY 2057	
	LA Streetscape Enhance. & Great Streets Program	\$450,000	FY 2048	FY 2057	
	Los Angeles Safe Routes to School Initiative	\$250,000	FY 2033	FY 2057	
	Public Transit State of Good Repair Program	\$402,000	FY 2048	FY 2057	
	Traffic Congestion Relief/Signal Synchronization	\$50,000	FY 2048	FY 2057	
Gateway Cities	Active Transportation Program	TBD	FY 2018	FY 2057	\$1,000,000
	I-605 Corridor "Hot Spot" Interchange Improvements	\$1,000,000	FY 2018	FY 2057	
Las Virgenes-Malibu	Active Transportation, Transit, and Tech. Program	\$32,000	FY 2018	FY 2032	\$296,000
	Highway Efficiency Program	\$133,000	FY 2018	FY 2032	
	Modal Connectivity Program	\$68,000	FY 2048	FY 2057	
	Traffic Congestion Relief and Improvement Program	\$63,000	FY 2048	FY 2057	

Subregion	Multi-Year Subregional Program	Measure M \$\$	Start	End	Total
North County	Active Transportation Program	\$264,000	FY 2018	FY 2057	\$1,550,000
	Arterial Program	\$726,130	FY 2048	FY 2057	
	Goods Movement Program	\$104,000	FY 2048	FY 2057	
	Highway Efficiency Program	\$128,870	FY 2048	FY 2057	
	Multimodal Connectivity Program	\$239,000	FY 2033	FY 2057	
	Transit Program	\$88,000	FY 2018	FY 2057	
San Fernando Valley	n/a	n/a			n/a
San Gabriel Valley	Active Transportation Program (Including Greenway Proj.)	\$231,000	FY 2018	FY 2057	\$1,348,000
	Bus System Improvement Program	\$55,000	FY 2018	FY 2057	
	First/Last Mile and Complete Streets	\$198,000	FY 2018	FY 2057	
	Goods Movement (Improvements & RR Xing Elim.)	\$33,000	FY 2048	FY 2057	
	Highway Demand Based Prog. (HOV Ext. & Connect.)	\$231,000	FY 2018	FY 2057	
	Highway Efficiency Program	\$534,000	FY 2048	FY 2057	
	ITS/Technology Program (Advanced Signal Tech.)	\$66,000	FY 2048	FY 2057	
South Bay Cities	South Bay Highway Operational Improvements	\$500,000	FY 2018	FY 2057	\$1,143,500
	Transportation System and Mobility Improve Program	\$293,500	FY 2018	FY 2032	
	Transportation System and Mobility Improve Program	\$350,000	FY 2018	FY 2057	
Westside Cities	Active Transportation 1st/Last Mile Connections Program	\$361,000	FY 2018	FY 2057	\$361,000
Countywide	Countywide BRT Projects Ph 1 (All Subregions)	\$50,000	FY 2020	FY 2022	\$1,172,500
	Countywide BRT Projects Ph 2 (All Subregions)	\$50,000	FY 2030	FY 2032	
	Countywide BRT Projects Ph 3 (All Subregions)	\$50,000	FY 2040	FY 2042	

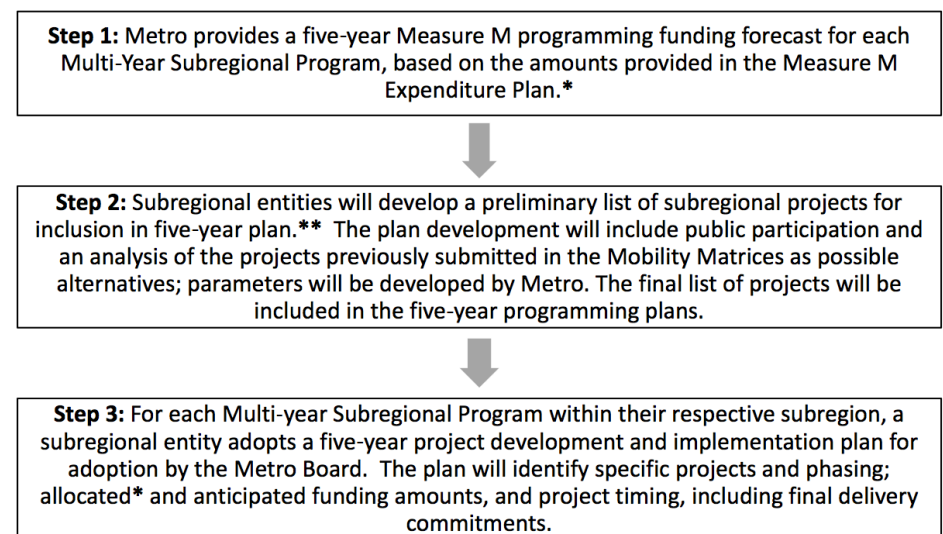
Subregion	Multi-Year Subregional Program	Measure M \$\$	Start	End	Total
	Countywide BRT Projects Ph 4 (All Subregions)	\$10,000	FY 2050	FY 2052	
	Countywide BRT Projects Ph 5 (All Subregions)	\$100,000	FY 2060	FY 2062	
	Metro Active Transport, Transit 1 st /Last Mile Program	\$857,500	FY 2018	FY 2057	
	Street Car and Circulator Projects	\$35,000	FY 2018	FY 2022	
	Visionary Project Seed Funding	\$20,000	FY 2018	FY 2057	
Total					\$10,073,700

**\$ in 2015 thousands (1,000)

Background – COGs/Subregions Surveys

As described in the board-adopted Measure M Guidelines, Metro will develop the parameters for a new public participation process and performance measures to evaluate and prioritize projects in a 5-year programming plan for each subregional program. Investing in Place hopes to help set these parameters in a way that provides for meaningful public participation while being mindful of what can actually be implemented by each COG.

Table IX: Multi-Year Subregional Program (MSP) Project Development Process



During August 2017 - Investing in Place sent a survey to all 9 Los Angeles County COGs/ subregions in order to understand their current expectations for the Multiyear Subregional Programs and serve as starting point for the September 18th convening. These are the answers we received as of 9/14/17.

Arroyo Verdugo Communities
Joint Powers Authority

What steps has your COG taken to begin preparing to administer your Multiyear Subregional Programs? (Select all that apply.) *

- Identified candidate projects
- Determined objectives and/or performance measures to guide project selection/prioritization
- Agendized the subregional program at a board or committee meeting for discussion
- Held a public meeting or workshop (aside from regular board/committee meetings) to discuss the subregional program
- Reached out to member cities to make them aware of the funding opportunity
- Reached out to community-based organizations to make them aware of the funding opportunity
- Hired staff to administer the program
- None of the above
- Not applicable

What are your expectations for how the COG will select/prioritize projects for the Multiyear Subregional Program? How long do you expect project selection/prioritization to take? *

Unknown - a new Arroyo Verdugo Communities Joint Powers Authority (AVCJPA) has been formed and the first meeting has not yet taken place.

Will the COG help cities with project development (e.g. data collection, scoping, environmental, design/engineering)? Will the COG lead any project development activities for subregional projects? *

Unknown - a new JPA has been formed and the first meeting has not yet taken place.

How has your COG previously engaged community-based organizations during planning processes or project development? What has worked well in your experience? What hasn't worked well?*

We have not previously needed to do this because the previous Arroyo Verdugo Subregion did not make decisions on such projects. Now, the new entity (AVCJPA) has been formed to handle transportation, and especially Measure M projects for the cities of Burbank, Pasadena, South Pasadena, Glendale and La Canada Flintridge. In addition, there is a new member - L.A. County (La Crescenta Montrose). This entity will handle all Measure M projects for all of these agencies. Since we have not yet met, the above question cannot be answered.

As noted in the Measure M Guidelines, Metro will develop minimum requirements for public participation for each COG that administers a subregional program. What do you think should be included in these standards? *

Unknown.

Do you have anything else you'd like to tell us about administering the Multiyear Subregional Programs? *

The COGs and Subregions, with appropriate input, should have the right to determine their priorities, for the most part, without being overridden by Metro. This has been the case in the past (with Measure R, etc.) and it should be in the future. If Metro wishes to change COG priorities, it would be contradictory to what the actual cities and entities in that Subregion desire for themselves.

Central Los Angeles COG

What steps has your COG taken to begin preparing to administer your Multiyear Subregional Programs? (Select all that apply.) *

- Identified candidate projects
- Determined objectives and/or performance measures to guide project selection/prioritization
- Agendized the subregional program at a board or committee meeting for discussion
- Held a public meeting or workshop (aside from regular board/committee meetings) to discuss the subregional program
- Reached out to member cities to make them aware of the funding opportunity
- Reached out to community-based organizations to make them aware of the funding opportunity
- Hired staff to administer the program
- None of the above
- Not applicable

What are your expectations for how the COG will select/prioritize projects for the Multiyear Subregional Program? How long do you expect project selection/prioritization to take? *

The Central City Subregion is not part of any COG, as its boundaries are entirely within the City of Los Angeles. The City conducts its own internal project screening and selection process as a result of Mayoral and Council policy guidelines. For example, the Mobility Element of the General Plan (Mobility Plan 2035) is the transportation visioning and policy document for the City of Los Angeles. The Mobility Plan 2035 sets clear goals and objectives related to safety, mobility, sustainability, and accessibility. Projects that help meet these goals would score well when establishing a capital improvement plan for the Central Subregion. The City's Vision Zero Initiative and Sustainable City Plan also inform the screening and selection of projects.

Will the COG help cities with project development (e.g. data collection, scoping, environmental, design/engineering)? Will the COG lead any project development activities for subregional projects? *

Not applicable to the Central Subregion. This question seems more relevant to traditional COGs with multiple City partners.

How has your COG previously engaged community-based organizations during planning processes or project development? What has worked well in your experience? What hasn't worked well? *

The City has a well vetted public engagement process during the planning and project development phases of any project. This process includes engagement with all affected City partners, including but not limited to, local council offices, community-based organizations, neighborhood council representatives, Business Improvement Districts (BIDs), business owners, and residents.

As noted in the Measure M Guidelines, Metro will develop minimum requirements for public participation for each COG that administers a subregional program. What do you think should be included in these standards? *

Metro's public participation requirements should be flexible and allow for sub-regions to follow their pre-established public participation processes.

Do you have anything else you'd like to tell us about administering the Multiyear Subregional Programs? *

Each sub-region and associated COGs should have the flexibility to determine their own priorities, consistent with the overall Measure M goals and objectives.

Gateway Cities COG

What steps has your COG taken to begin preparing to administer your Multiyear Subregional Programs? (Select all that apply.) *

- Identified candidate projects
- Determined objectives and/or performance measures to guide project selection/prioritization
- Agendized the subregional program at a board or committee meeting for discussion
- Held a public meeting or workshop (aside from regular board/committee meetings) to discuss the subregional program
- Reached out to member cities to make them aware of the funding opportunity
- Reached out to community-based organizations to make them aware of the funding opportunity
- Hired staff to administer the program
- None of the above
- Not applicable

What are your expectations for how the COG will select/prioritize projects for the Multiyear Subregional Program? How long do you expect project selection/prioritization to take? *

We only have the I-605 program, so we will likely utilize a 5 year prioritization process, which gathers projects from our jurisdictions, including Metro, screens them to be sure they meet Metro guidelines, and then incorporates them into a project development gant chart (or schedule) by phase (with associated funding needs by phase) so that a project need burn rate over time (i.e. first 5 years) can be developed. The 91/605/405 TAC is the venue for vetting the projects prior to submitting them to Metro for our proposed work program.

Will the COG help cities with project development (e.g. data collection, scoping, environmental, design/engineering)? Will the COG lead any project development activities for subregional projects? *

Generally, my role is a GCCOG engineer is a facilitator, communicator and advocate, with transportation engineering expertise, hired to help quantify the needs of our member agencies, and to identify funding opportunities and assist if possible. For example, for project development, my role is to request/coordinate the gathering the potential projects, hosting the TAC and focus meeting venues, helping with the Metro screening process, and advocating for our jurisdictions for funds. Because we have so many jurisdictions, it takes technical leadership and planning/engineering expertise to create a work program based on the inputs obtained from the jurisdictions.

How has your COG previously engaged community-based organizations during planning processes or project development? What has worked well in your experience? What hasn't worked well? *

The GCCOG 710 and 91/605/405 TAC are Brown Act meetings which allow for public participation, as well as our GCCOG Transportation Committee and Board. The STP included advocacy groups such as the LA Bicycle Coalition, as an example, which included projects, into

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our Strategic Transportation Plan. This in some cases was not a consistent project proposal for what jurisdictions were willing to plan/engineer/implement, which the jurisdiction had the final judgement. The GCCOG Complete Streets program has also went to outdoor city based public events, hosted for example by LB Councilman Richardson, to gain public input.

As noted in the Measure M Guidelines, Metro will develop minimum requirements for public participation for each COG that administers a subregional program. What do you think should be included in these standards? *

We are comfortable with our process, but always open to additional techniques that mutually work for all parties.

Do you have anything else you'd like to tell us about administering the Multiyear Subregional Programs? *

We look forward to working with the committees to finalize the guidelines so that funds can begin to flow.

Las Virgenes-Malibu COG

What steps has your COG taken to begin preparing to administer your Multiyear Subregional Programs? (Select all that apply.) *

- Identified candidate projects
- Determined objectives and/or performance measures to guide project selection/prioritization
- Agendized the subregional program at a board or committee meeting for discussion
- Held a public meeting or workshop (aside from regular board/committee meetings) to discuss the subregional program
- Reached out to member cities to make them aware of the funding opportunity
- Reached out to community-based organizations to make them aware of the funding opportunity
- Hired staff to administer the program
- None of the above
- Not applicable

What are your expectations for how the COG will select/prioritize projects for the Multiyear Subregional Program? How long do you expect project selection/prioritization to take? *

Measure M requires Guidelines for the Multi-Year Subregional Programs (MSP), including definitions for specific types of these projects, pursuant to Section 7c of the Ordinance. Projects submitted for these programs are subject to these definitions, which are provided in these Guidelines. Once Metro provides a 5-year funding estimate, the COG will meet with member cities to develop a preliminary list of Subregional projects for inclusion in the COG's 5-year plan. The plan development will include public participation and an analysis of the projects previously submitted in the Las Virgenes-Malibu COG Mobility Matrix as well as additional projects that meet the parameters developed by Metro. Based on meetings with the COG cities and subsequent public input, the COG will develop a 5-year programming plan that identifies specific projects and phasing; allocated and anticipated funding amounts, and project timing, including final delivery commitments.

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Will the COG help cities with project development (e.g. data collection, scoping, environmental, design/engineering)? Will the COG lead any project development activities for subregional projects? *

The COG will provide assistance to cities but the cities will be responsible for project development.

How has your COG previously engaged community-based organizations during planning processes or project development? What has worked well in your experience? What hasn't worked well? *

The cities have held city council meetings where projects have been discussed.

As noted in the Measure M Guidelines, Metro will develop minimum requirements for public participation for each COG that administers a subregional program. What do you think should be included in these standards? *

Public meetings in each COG city and an overall COG workshop/meeting.

Do you have anything else you'd like to tell us about administering the Multiyear Subregional Programs? *

No.

North County Transportation Coalition

What steps has your COG taken to begin preparing to administer your Multiyear Subregional Programs? (Select all that apply.) *

- Identified candidate projects
- Determined objectives and/or performance measures to guide project selection/prioritization
- Agendized the subregional program at a board or committee meeting for discussion
- Held a public meeting or workshop (aside from regular board/committee meetings) to discuss the subregional program
- Reached out to member cities to make them aware of the funding opportunity
- Reached out to community-based organizations to make them aware of the funding opportunity
- Hired staff to administer the program
- None of the above
- Not applicable

What are your expectations for how the COG will select/prioritize projects for the Multiyear Subregional Program? How long do you expect project selection/prioritization to take? *

We are still working thru how this will work. We anticipate having this completed by the end of this year.

Will the COG help cities with project development (e.g. data collection, scoping, environmental, design/engineering)? Will the COG lead any project development activities for subregional projects? *

TBD.

How has your COG previously engaged community-based organizations during planning processes or project development? What has worked well in your experience? What hasn't worked well? *

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We are in the process of re-tooling our ad-hoc COG, which is currently the North County Transportation Coalition (NCTC). Public involvement and transparency is always important. Typically this is done thru our member Cities. Public open houses have been conducted, outreach to schools, and community organizations.

As noted in the Measure M Guidelines, Metro will develop minimum requirements for public participation for each COG that administers a subregional program. What do you think should be included in these standards? *

We are still working thru these details. The more public input the better.

Do you have anything else you'd like to tell us about administering the Multiyear Subregional Programs? *

We're excited about the opportunity and look forward to being part of this monumental effort. NCTC would like to ensure the most flexibility possible for the member Cities in developing and constructing projects that will benefit our residents.

San Fernando Valley COG

What steps has your COG taken to begin preparing to administer your Multiyear Subregional Programs? (Select all that apply.) *

- Identified candidate projects
- Determined objectives and/or performance measures to guide project selection/prioritization
- Agendized the subregional program at a board or committee meeting for discussion
- Held a public meeting or workshop (aside from regular board/committee meetings) to discuss the subregional program
- Reached out to member cities to make them aware of the funding opportunity
- Reached out to community-based organizations to make them aware of the funding opportunity
- Hired staff to administer the program
- None of the above
- Not applicable

What are your expectations for how the COG will select/prioritize projects for the Multiyear Subregional Program? How long do you expect project selection/prioritization to take? *

N/A

Will the COG help cities with project development (e.g. data collection, scoping, environmental, design/engineering)? Will the COG lead any project development activities for subregional projects? *

N/A

How has your COG previously engaged community-based organizations during planning processes or project development? What has worked well in your experience? What hasn't worked well? *

We work with community partners to let them know about positions being taken for input, but we haven't had any formal planning or project development projects.

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As noted in the Measure M Guidelines, Metro will develop minimum requirements for public participation for each COG that administers a subregional program. What do you think should be included in these standards? *

There should be an assessment, pre-identification, and submittal of key CBOs and other public stakeholders that will be the minimum to be engaged in that public participation. Metro should have the ability to add to the list or send it back and do more. Further, a CBO can request to be added to the list during this pre-engagement process (though they may not be required to be included just because they requested to be).

Do you have anything else you'd like to tell us about administering the Multiyear Subregional Programs? *

What about coordination among COGs? Should that be in play here for projects that could cross COG boundaries?

San Gabriel Valley COG

What steps has your COG taken to begin preparing to administer your Multiyear Subregional Programs? (Select all that apply.) *

- Identified candidate projects
- Determined objectives and/or performance measures to guide project selection/prioritization
- Agendized the subregional program at a board or committee meeting for discussion
- Held a public meeting or workshop (aside from regular board/committee meetings) to discuss the subregional program
- Reached out to member cities to make them aware of the funding opportunity
- Reached out to community-based organizations to make them aware of the funding opportunity
- Hired staff to administer the program
- None of the above
- Not applicable

What are your expectations for how the COG will select/prioritize projects for the Multiyear Subregional Program? How long do you expect project selection/prioritization to take? *

None of the above can move forward until Metro provides the COG with a cash flow projection for each of the subregional funds. Once we receive that information and have been given the authority to charge staff time to the planning effort to develop five years plans, the COG will hold public meetings, solicit input, determine goals and objectives, develop 5 years plans and seek Board approval for those plans. Timing will be dependent upon Metro's provision of cash flow data and authority to proceed with the planning effort. Planning effort should take between 12 to 18 months.

Will the COG help cities with project development (e.g. data collection, scoping, environmental, design/engineering)? Will the COG lead any project development activities for subregional projects? *

The COG is looking at expanding the current authority of its construction subsidiary (ACE Construction Authority) from its current purpose of grade separations to include projects that may

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be funded under various Measure M programs. If this is done, the COG will offer cities the identified services.

How has your COG previously engaged community-based organizations during planning processes or project development? What has worked well in your experience? What hasn't worked well? *

Yes, this was done extensively for the grade separation program now being constructed by ACE. That experience will be utilized to move forward on other programs. Outreach efforts previously done have included direct communication with affected business, neighborhood, and other community based organizations, affected city staff and their respective city councils, coordination with other affected agencies, including special districts, schools, county and state.

As noted in the Measure M Guidelines, Metro will develop minimum requirements for public participation for each COG that administers a subregional program. What do you think should be included in these standards? *

Information should be made available via websites that not only provide documents on the subject matter, but allow for two way communication.

Do you have anything else you'd like to tell us about administering the Multiyear Subregional Programs? *

The success of Measure M was based on local input (a bottoms up approach) that was significantly different than previous measures which were centrally developed by Metro. Our COG's goal is to move forward with the implementation process in a similar manner that would start with community input and work upwards towards a subregional consensus.

South Bay Cities COG

What steps has your COG taken to begin preparing to administer your Multiyear Subregional Programs? (Select all that apply.) *

- Identified candidate projects
- Determined objectives and/or performance measures to guide project selection/prioritization
- Agendized the subregional program at a board or committee meeting for discussion
- Held a public meeting or workshop (aside from regular board/committee meetings) to discuss the subregional program
- Reached out to member cities to make them aware of the funding opportunity
- Reached out to community-based organizations to make them aware of the funding opportunity
- Hired staff to administer the program
- None of the above
- Not applicable

We have discussed Measure M with our Board, City Managers and Public Works Directors but until we know what is eligible and what isn't, we are essentially on hold. There is definitely awareness of the funding opportunity but not exactly what it is.

What are your expectations for how the COG will select/prioritize projects for the Multiyear Subregional Program? How long do you expect project selection/prioritization to take? *

We will select/prioritize our projects through the same process as we did with Measure R. We will survey our cities through our Infrastructure Working Group – group corridor issues as

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appropriate and try to make sure that these projects are part of an integrated strategy of mobility for the South Bay. That is why we are concerned with a narrow definition of how the COGs can spend the Measure M dollars. For very little money, we can create an integrated plan for the projects and their development.

Will the COG help cities with project development (e.g. data collection, scoping, environmental, design/engineering)? Will the COG lead any project development activities for subregional projects? *

We are willing and able to do these functions but we don't know if the Measure M guidelines will allow us to receive funding to do so. Also, we will help cities at their request.

How has your COG previously engaged community-based organizations during planning processes or project development? What has worked well in your experience? What hasn't worked well? *

Each COG will want to have its own public participation process that complies with the Metro administrative guidelines but reflects and respects the subregional institutional relationships between lead and responsible project agencies. It may be that some COGs will be the lead agency for some of their projects. Other projects may be led by NGOs, Metro, Caltrans, or other agencies with the COGs providing project development consultant assistance, project funding and oversight. We look to the guidelines to provide that flexibility.

As noted in the Measure M Guidelines, Metro will develop minimum requirements for public participation for each COG that administers a subregional program. What do you think should be included in these standards? *

As stated above, public participation requirements should be flexible in their implementation. For example, the SBCCOG does not hold public hearings on city projects. That is done by the cities. So if they are using subregional funds, the local process should be respected as long as it includes notification to all affected groups, including those interested community organizations.

Do you have anything else you'd like to tell us about administering the Multiyear Subregional Programs? *

Re performance and evaluation criteria:

The evaluation criteria should be as flexible as possible to allow the COGs to develop the 5-year list of projects with performance goals and evaluation criteria specific to the objectives of each of their sub-regional programs.

In the South Bay, we will have four programs that potentially will have different projects and strategies with uniquely-appropriate policy objectives and performance criteria. Some projects might be better evaluated based on vehicle delay reduction using Level of Service (LOS) criteria. Other projects might be better evaluated based on their contribution to reducing vehicle miles travelled (VMT). Some strategies may be best evaluated based on their sustainability goals rather than mobility metrics with criteria linked to the project/strategy's contribution to reducing carbon-fueled VMT (C-VMT) or to their environmental mitigation of transportation impacts through the addition of landscaping, stormwater treatment or other environmental benefits. Still others may be best evaluated based on their ability to improve healthy living through active transportation benefits inherent in biking and walking projects (HL-AT). And, finally, some projects might best be evaluated by their improvement in safety of all users in Vision Zero-like safety programs (VZ-S). Some projects and strategies with multiple elements may need the Sub-regional COGs to consider a combination of weighted goals for project elements to allow multiple objectives to be

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met (e.g.: What do you do on a state highway with vehicle volumes over 22,000 per day through several jurisdictions in which each local jurisdiction has a different perspective on the appropriate use of the state highway and its parallel city arterials and neighborhood streets in a corridor and where reducing vehicle delay is essential and the community is interested in access to all users, active transportation or environmental mitigation.

It is also critical in the South Bay for the performance goals of our Measure M programs to be coordinated with Measure R SBHP performance goals. Investment of Measure M and Measure R will need to reflect the fundamentally different objectives of LOS, VMT or CVMT performance objectives. LOS enhances capacity or roadway efficiency to reduce vehicle delay at intersections. VMT reduces the demand on the transportation network by encourage transit, biking, walking, ridesharing and other transportation demand management strategies to reduce or eliminate single-occupant vehicle trip miles. CVMT reduces the number of gasoline/CNG/diesel fueled vehicles by converting these trips to electric propulsion, electric transit or active transportation. LOS, VMT and CVMT are all reasonable goals under Measure M. So the Measure M Administrative Guidelines for sub-regional programs need to allow the COGs and lead agencies to match their programs with the appropriate performance measures. This is a different approach than has been in effect in the Measure R South Bay Highway Program where Metro – in compliance with the Measure R ordinance - has limited eligible projects solely to those that reduce vehicle delay or improve intersection LOS and only allowed limited funding within a project scope for non-vehicle-delay-reducing elements of a project to a small percentage.

Westside Cities COG

What steps has your COG taken to begin preparing to administer your Multiyear Subregional Programs? (Select all that apply.) *

- Identified candidate projects
- Determined objectives and/or performance measures to guide project selection/prioritization
- Agendized the subregional program at a board or committee meeting for discussion
- Held a public meeting or workshop (aside from regular board/committee meetings) to discuss the subregional program
- Reached out to member cities to make them aware of the funding opportunity
- Reached out to community-based organizations to make them aware of the funding opportunity
- Hired staff to administer the program
- None of the above
- Not applicable

What are your expectations for how the COG will select/prioritize projects for the Multiyear Subregional Program? How long do you expect project selection/prioritization to take? *

We first need to forge consensus among the cities about whether they want the COG to administer the program. This may take most of the fall. If there is agreement, we would then recommend to the COG that we engage stakeholders on developing the criteria for the MSP, adopt the criteria at the COG Board and then issue an RFP for a consultant to design and implement a process to evaluate existing projects on the mobility matrix and elicit other projects from stakeholders and cities that may meet the criteria. We imagine staff from the cities selecting

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the consultant, with the COG managing the eventual contract. Throughout this all, the COG staff would be engaging the public, key stakeholders, CBOs, city and other agency staff. This entire process could take a year, once we get clear direction from the COG board.

Will the COG help cities with project development (e.g. data collection, scoping, environmental, design/engineering)? Will the COG lead any project development activities for subregional projects? *

This is up to the COG board to decide. We may recommend that the COG play these roles. It would require us to contract with an experienced transportation consultant with particular expertise in 1st/last mile, active transportation projects and programs, and sensitivity to the Westside's communities and jurisdictions. We need to gauge whether there is interest from the cities in receiving this assistance.

How has your COG previously engaged community-based organizations during planning processes or project development? What has worked well in your experience? What hasn't worked well? *

We held a workshop with Investing in Place and AARP on the Measure M Guidelines. It was informative for the city staff, but we would have liked to have had better attendance by stakeholders. This was limited by the tight time constraint for submitting comments on the Guidelines. We would want to design a deeper, more inclusive, and ongoing process for the MSP. See below.

As noted in the Measure M Guidelines, Metro will develop minimum requirements for public participation for each COG that administers a subregional program. What do you think should be included in these standards? *

Stakeholder workshops on the development of program criteria, project development, and the adoption of the 5 year program should be required. In addition, regular (quarterly?) public meetings reporting on the program's implementation should be required. Metro should provide funding to support this work, since it will require substantial staff resources. Metro should encourage COGs to jointly organize workshops and forums with CBOs and key stakeholder groups to drive better attendance and enable the use of meeting and workshop formats that result in more meaningful engagement activities.

Do you have anything else you'd like to tell us about administering the Multiyear Subregional Programs? *

We would like to explore the formation of a stakeholder advisory group for the Westside COG that could get more deeply engaged on an ongoing basis in program selection, design and implementation. We would create this group in addition to doing workshops and holding public meetings at convenient times and in accessible places throughout the life of the program. Deeper, more meaningful engagement requires time and resources up-front. We are hopeful that Metro will fund these activities because they are essential to the success of the program.

2017 Key Dates Impacting COGs/Subregions and Funding Decisions

SEPTEMBER

OCTOBER

10/3 - Metro Policy Advisory Council (PAC) Meetings 1:30p – 3:30p

10/30 - Investing in Place - #JustGrowth work group meeting 3:00p – 4:30p

Our #JustGrowth work group meetings are open to all. They focus on efforts at Metro – particularly regarding Measure M and the Long Range Transportation Plan.

NOVEMBER

11/7 - Metro Policy Advisory Council (PAC) Meetings 1:30p – 3:30p

DECEMBER

12/5 - Metro Policy Advisory Council (PAC) Meetings 1:30p – 3:30p

By December 2017 – Metro’s goals include

- Finalize Multiyear Subregional Programs (MSPs) implementation guidelines.
 - Includes setting performance metrics and community engagement guidelines.
- Additional details for the Subregional Equity Program regarding the evaluation and administrative process.

Appendix A: Metro Policy Advisory Council Contacts

Metro Policy Advisory Council - Membership Roster updated 4/28/2017							
First Name	Last Name	Category	Group	Representative/ Alternate	Email	Title	Organization
Bryn	Lindblad	Consumers	Enviro/Social Equity - Environment	Representative	blindblad@climateresolve.org	Associate Director	Climate Resolve
Dailia	Soledo	Consumers	Metro CAC	Representative	commissionersotelo@hotmail.com	Chair	Citizens' Advisory Council
Hilary	Norton	Consumers	Business	Representative	hnorton@tpgre.com	Executive Director	Fixing Angelenos Stuck in Traffic
Jessica	Meaney	Consumers	Enviro/Social Equity - Social	Representative	jessica@investinginplace.org	Executive Director	Investing in Place
KeAndra	Dodds	Consumers	Justice Enviro/Social Equity - Low- Income	Representative	kdodds@enterprisecommunity.org	Senior Program Director, Policy and Special Initiatives	Enterprise Community Partners
Mary	Gallagher	Consumers	Students	Representative	gallagmp@latcc.edu	Vice President, Administrative Services	Los Angeles Trade Tech College
Ron	Miller	Consumers	Labor	Representative	rmiller@laocbuildingtrades.org	Executive Secretary	LA/OC Building Trades Council
Stephanie	Ramirez	Consumers	Elderly/Disabled	Representative	sramirez@aarp.org	Associate State Director	AARP
William	Osgood	Consumers	Small Business	Representative	william@cfmandassociates.com	Vice-Chair	Transportation Business Advisory Council (TBAC)
Adam	Lane	Consumers	Business	Alternate	alane@labusinesscouncil.org	Director, Legislative Affairs & Programs	Los Angeles Business Council
Colin	Donahue	Consumers	Students	Alternate	colin.donahue@csun.edu	Vice President for Administration & Finance	Cal State University, Northridge
Malcolm	Harris	Consumers	Enviro/Social Equity - Low- Income	Alternate	malcolmharris@trustsouthla.org	Director of Organizing and Programs	TRUST South LA
Max	Podemski	Consumers	Enviro/Social Equity - Environment	Alternate	mpodemski@pacoimabeautiful.org	Planning Director	Pacoima Beautiful
Moises	Cisneros	Consumers	Small Business	Alternate	moises@latcc.org	Executive Director	Los Angeles Latino Chamber of Commerce

Metro Policy Advisory Council - Membership Roster
updated 4/28/2017

First Name	Last Name	Category	Group	Representative/ Alternate	Email	Title	Organization
Richard	Hernandez	Consumers	Elderly/Disabled	Alternate	rhermandez@drcinc.org	Systems Change Advocate	Disabled Resources Center, Inc.
Rusty	Hicks	Consumers	Labor	Alternate	rusty@thelafed.org	Executive Secretary-Treasurer	LA Fed (AFL-CIO)
Thomas	Yee	Consumers	Enviro/Social Equity - Social Justice	Alternate	tyee@liifund.org	Initiative Officer	LA THRIVES
Cecilia	Estolano	Jurisdictions	Westside Cities COG	Representative	cecilia@elpadvisors.com	Executive Director	Westside Cities COG
Jacki	Bacharach	Jurisdictions	South Bay COG	Representative	Jacki@southbaycities.org	Executive Director	South Bay Cities Council of Governments
John	Bwarie	Jurisdictions	San Fernando Valley COG	Representative	john@sfvcog.org	Executive Director	San Fernando Valley Council of Governments
Mark	Christoffels	Jurisdictions	San Gabriel COG	Representative	mchristoffels@theaceproject.org	Director of Transportation Planning/CEO	San Gabriel Valley Council of Governments/ACE
Mark	Pestrella	Jurisdictions	County of Los Angeles	Representative	mpestrella@dpw.lacounty.gov	Director	LA County Dept. of Public Works
Michael	Behen	Jurisdictions	North County COG	Representative	mbehen@cityofpalmdale.org	Transportation/Special Projects Manager	City of Palmdale
Seleta	Reynolds	Jurisdictions	City of Los Angeles	Representative	seleta.reynolds@lacity.org	General Manager	LADOT
Terry	Dipple	Jurisdictions	Las Virgenes/Malibu COG	Representative	tdipple@msn.com	Executive Director	Las Virgenes-Malibu COG
Yvette	Kirrin	Jurisdictions	Gateway COG	Representative	yvette@kes-inc.com	Transportation Engineer	Gateway Cities COG
Angela	George	Jurisdictions	County of Los Angeles	Alternate	ageorge@dpw.lacounty.gov	Assistant Deputy Director	LA County Dept. of Public Works
Bridget	Smith	Jurisdictions	City of Los Angeles	Alternate	bridget.smith@lacity.org	Chief of Staff	LADOT

Metro Policy Advisory Council - Membership Roster
updated 4/28/2017

First Name	Last Name	Category	Group	Representative/ Alternate	Email	Title	Organization
Eric	Widstrand	Jurisdictions	Gateway COG	Alternate	eric.widstrand@longbeach.gov	Traffic Engineer	City of Long Beach
Jessica	Arden	Jurisdictions	Las Virgenes/Malibu COG	Alternate	jarden@willdan.com	City Engineer	Westlake Village (via Willdan)
Joanna	Hankamer	Jurisdictions	Westside Cities COG	Alternate	jhankamer@weho.org	Special Projects Senior Planner, City of West Hollywood	Westside Cities COG
Marisa	Creter	Jurisdictions	San Gabriel COG	Alternate	mcreter@sgvcog.org	Assistant Executive Director	San Gabriel Valley Council of Governments
Steve	Lantz	Jurisdictions	South Bay COG	Alternate	lantzsh10@gmail.com	Transportation Director	South Bay Cities Council of Governments
Trollis	Niebla	Jurisdictions	North County COG	Alternate	tniebla@cityoflancafterca.org	City Engineer	City of Lancaster
Andre	Colaiace	Providers	Access Services	Representative	colaiace@accessla.org	Executive Director	Access Services
Art	Ida	Providers	Transit Munis	Representative	art.ida@culvercity.org	Transportation Director	City of Culver City
Carrie	Bowen	Providers	Caltrans	Representative	carrie.bowen@dot.ca.gov	Director	Caltrans District 7
Darin	Chidsey	Providers	SCAG	Representative	chidsey@scag.ca.gov	Chief Operating Officer	SCAG
Elissa	Konove	Providers	MetroLink	Representative	Konovee@scrra.net	Deputy CEO	SCRRRA (Metrolink)
Frank	Miller	Providers	Airports	Representative	fmiller@bur.org	Executive Director	Hollywood Burbank Airport
Kerry	Cartwright	Providers	Ports	Representative	kcartwright@portla.org	Director of Goods Movement	Port of Los Angeles
Marianne	Kim	Providers	Auto Club	Representative	kim.marianne@aaa-calif.com	Senior Public Policy Analyst	Auto Club of Southern California

Metro Policy Advisory Council - Membership Roster
updated 4/28/2017

First Name	Last Name	Category	Group	Representative/ Alternate	Email	Title	Organization
Monique	Lopez	Providers	Bicycle/Pedestrian	Representative	monique@la-bike.org	Deputy Executive Director, Advocacy	Los Angeles County Bicycle Coalition
Ed	King	Providers	Transit Munits	Alternate	ed.king@sngov.net	Director, Transit Services	Santa Monica Big Blue Bus
Gary	Slater	Providers	Caltrans	Alternate	gary.slater@dot.ca.gov	Deputy District Director - Planning and Local Assistance	Caltrans District 7
Hamid	Bahadori	Providers	Auto Club	Alternate	bahadori.hamid@aaa-calif.com	Principal Traffic Engineer	Auto Club of Southern California
Hector	Rodriguez	Providers	Access Services	Alternate	hrodriguez@accessla.org	Deputy Executive Director	Access Services
Jess	Romo	Providers	Airports	Alternate	jess.romo@longbeach.gov	Airport Director	Long Beach Airport
Naresh	Amatya	Providers	SCAG	Alternate	amatya@scag.ca.gov	Acting Director of Transportation Planning	SCAG
Rick	Cameron	Providers	Ports	Alternate	rick.cameron@polb.com	Managing Director, Planning & Environmental Affairs	Port of Long Beach
Roderick	Diaz	Providers	Metrolink	Alternate	diaz@scrra.net	Director of Planning & Development	SCRRA (Metrolink)
Romel	Pascual	Providers	Bicycle/Pedestrian	Alternate	romel@ciclaviva.org	Executive Director	CicLAVia