

INVESTING *in* PLACE

December 13, 2023

Dear Mayor Karen Bass,

Since 2017, Investing in Place has been working with Los Angeles City staff, experts in the field, and community partners to make sure that the City's investment in the public right-of-way align with the community's needs and address the substantial challenges of maintaining a city's infrastructure, particularly one of the scale and complexity of Los Angeles. Regrettably, Los Angeles stands out as one of the few major U.S. cities lacking a comprehensive Capital Infrastructure Plan (CIP), and we firmly believe that this status quo can and should be changed.

Through our work, we have developed a series of 9 principles that Los Angeles' CIP must include as it moves forward. Those are outlined in Attachment 1. These ideas support you as Mayor to set a vision and direct staff to reimagine the way more than \$1 billion in public funds are spent each year to enhance LA's sidewalks and streets. Emphasizing a clear vision, fostering collaboration, and increasing transparency, these principles aim to serve the entire city, ensuring that investments are made thoughtfully, strategically, and equitably for a lasting impact.

We engaged with community members and leaders across the city to support this effort. What is clear from these conversations: the city of Los Angeles needs a CIP, and the process must be intentional and inclusive. You'll find more than 80 supporters of this effort listed in Attachment 2.

There is broad support for the City to initiate this effort now, and we look to you to set the citywide vision for how we actualize this goal. Imagine policymakers, city departments, bureaus, community organizations, business leaders, and all community members locking arms in a united front to improve the condition of Los Angeles' sidewalks and streets. Your leadership will be instrumental in guiding this collective endeavor.

Sincerely,

Jessica Meaney

Cc: Council President Paul Krekorian
Chair of Budget Committee Bob Blumenfield
Chair of Public Works Committee John Lee
Chair of Transportation Committee Heather Hutt

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Attachment 1: 9 principles that Los Angeles' CIP must include as it moves forward

Acknowledging the unique characteristics of Los Angeles and the need for a well-crafted Capital Infrastructure Plan (CIP) that aligns with best practices from major cities across the country, I/we support a CIP for the City of Los Angeles that embodies the following nine essential principles:

LA's Capital Infrastructure Plan should:

- 1. Articulate a clear vision** that defines a measurable and comprehensive budgeted vision for the future of the City of Los Angeles' public right-of-way infrastructure for the next 5 to 10 years.
- 2. Include internal collaboration and coordination** among City departments, agencies, and stakeholders.
- 3. Be developed through a transparent and inclusive process that** engages the public, community organizations, and external stakeholders.
- 4. Use transparent and data-driven metrics** to allocate resources effectively and equitably, addressing the infrastructure needs of all neighborhoods.
- 5. Prioritize and include the maintenance and enhancement of existing infrastructure** to ensure a state of good repair.
- 6. Include unfunded needs** to identify and address critical infrastructure gaps for future funding opportunities.
- 7. Promote equitable and local hire,** encouraging the recruitment and training of community members to work on infrastructure projects.
- 8. Integrate measures for emergency preparedness and climate change resilience.**
- 9. Be easy for the public to understand and access,** ensuring transparency and accountability in the allocation of resources.

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Attachment 2: Endorsements

Companies and Organizations:	Individuals:
Accelerator for America	Eddie Barber
ACLU of Southern California	Tafarai Bayne
ACT-LA (Alliance for Community Transit - LA	Amanda Begley
Active San Gabriel Valley	Helen Campbell
AIA Los Angeles	Zirwat Chowdhury
BikeLA	Aurora Corona
California Cyber Alliance \ CalCyber.org	Elvis Diaz
Central City Association of Los Angeles (CCA)	Thomson Dryjanski
Communities Actively Living Independent & Free	Christina Dunbar
Community Power Collective	isabelle duvivier
Compiler	Max Gardner
Dake Wilson Architects	Hannah Gibson
Destination Crenshaw	Jennifer A. Gill
Estolano Advisors	Elodie Hekimian-brogan
INRIX	Jacqueline Hernandez
Investing in Place	Karina Hernandez
James Irvine Foundation	Chih-Wei Hsu
JCDecaux	Rogelio Huerta
Jobs to Move America	Desirae Johnson
LA Forward Institute	Stephen Jones
LA River Communities for Environmental Equity	Ysabel Jurado
LA VACAcicleta	Suzanne Lewis
Large Potatoes Marketing	Seymour Liao
Los Angeles Neighborhood Initiative	Kevin Liu
Los Angeles Regional Collaborative for Climate	Tiffany Liu
Action and Sustainability (LARC)	Loraine Lundquist
Los Angeles Walks	Lionel Mares
Lyric Design & Planning	Ava Marinelli
Move LA	David Michel
NRDC (Natural Resources Defense Council)	Lyndsey Nolan
People for Mobility Justice	Riley O'Brien
Place and Page	Rogelio Pardo
Re:Ciclos	jiyoung carolyn park
Santa Monica Spoke	David Roachford
Sierra Club, San Fernando Valley	Justin Robertson
skid row community improvement coalition	Dave Snyder
South Los Angeles Transit Empowerment Zone	Rachel Sweeney

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Stratiscope Streets Are For Everyone tamika l. butler consulting The River Project Transiting Los Angeles UPLA Studio YUCA'S RESTAURANTS	Katie Vega Caro Vilain Alissa Walker Krystle Yu
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